

# DIRECTORS AND EXECUTIVE OFFICERS

(As of June 26, 2009)

## Directors

|                     |   |
|---------------------|---|
| Tamotsu Nomakuchi   | President of the National Institute of Advanced Industrial Science and Technology   |
| Setsuhiro Shimomura | Representative Executive Officer; President & CEO   |
| Masanori Saito      | Member of the Audit Committee   |
| Kazuo Sawamoto      | Chairman of the Audit Committee   |
| Mitsuo Muneyuki     | Member of the Nomination Committee; Representative Executive Officer; Senior Vice President                                       |
| Hiroki Yoshimatsu   | Member of the Compensation Committee; Executive Officer   |
| Noritomo Hashimoto  | Chairman of the Nomination Committee; Chairman of the Compensation Committee; Executive Officer                                   |
| Hiroyoshi Murayama  | Member of the Nomination Committee; Member of the Audit Committee; Attorney-at-Law  |
| Shunji Yanai        | Member of the Nomination Committee; Member of the Compensation Committee;<br>Judge, International Tribunal for the Law of the Sea |
| Osamu Shigeta       | Member of the Audit Committee; Member of the Compensation Committee; Certified Public Accountant                                  |
| Mikio Sasaki        | Member of the Compensation Committee; Chairman of the Board, Mitsubishi Corporation   |
| Shigemitsu Miki     | Member of the Nomination Committee; Member of the Audit Committee;<br>Senior Advisor, The Bank of Tokyo-Mitsubishi UFJ, Ltd.      |

## Executive Officers

### Representative Executive Officer

#### President & CEO:

Setsuhiro Shimomura

### Representative Executive Officers

#### Senior Vice Presidents:

Mitsuo Muneyuki ..... In charge of: Strategy; Operations of Associated Companies

Kazuyuki Nakamura ..... In charge of: Export Control; Living Environment & Digital Media Equipment

#### Senior Executive Officers:

Noboru Kurihara ..... In charge of: Electronic Systems

Ryo Tokunaga ..... In charge of: Auditing; Government & External Relations; Legal Affairs; Export Control; Intellectual Property

Kazuo Kyuma ..... In charge of: Research & Development

Makoto Kondo ..... In charge of: Building Systems

Kenichiro Yamanishi ..... In charge of: Semiconductor & Device

#### Executive Officers:

Takashi Sasakawa ..... In charge of: Global Strategic Marketing & Operations

Ken Matsumaru ..... In charge of: Advertising; Domestic Marketing

Hideyasu Nonaka ..... In charge of: Factory Automation Systems

Motoyuki Nakamura ..... In charge of: Communication Systems

Eiji Nakayama ..... In charge of: Automotive Equipment

Susumu Shikata ..... In charge of: Public Utility Systems

Toshiaki Yoshizumi ..... In charge of: Total Productivity Management & Environmental Programs

Masaki Sakuyama ..... In charge of: Energy & Industrial Systems

Kenji Kuroda ..... In charge of: Information Systems & Network Service

Hiroki Yoshimatsu ..... In charge of: Accounting; Finance

Noritomo Hashimoto ..... In charge of: General Affairs; Human Resources; Public Relations