



Our Entire Group Pursues Sustainable Growth through Value Creation to Resolve Social Issues

As the Mitsubishi Electric Group comes closer to celebrating in fiscal 2021 the 100th anniversary of our founding, we are committed to providing solutions that combine products, systems, and services to address diversifying social issues. In this way, we will further promote initiatives to create value, such as simultaneous achievement of “sustainability,” and “safety, security, and comfort” in the four fields of Life, Industry, Infrastructure, and Mobility.

Uniting all the capabilities inside and outside of the Mitsubishi Electric Group, we will continue to deliver new value as we strive for continuous innovation.

Changes for the Better

Contents

02	To Our Shareholders and Investors	19	Research and Development
03	Financial Highlights	20	Intellectual Property
04	Non-financial Highlights	21	CSR at Mitsubishi Electric Group
05	Initiatives / External Evaluation	21	CSR Management
06	Initiatives to Create Value	23	G: Governance
08	Corporate Strategy	29	E: Environment
12	At a Glance	31	S: Social
	Fiscal 2019 Topics	34	ESG Information Disclosure List
14	Review of Operations	35	Directors and Executive Officers
	14 Energy and Electric Systems	36	Organization
	15 Industrial Automation Systems	37	Major Subsidiaries and Affiliates
	16 Information and Communication Systems	39	Financial Section
	17 Electronic Devices	127	Corporate Data / Shareholder Information
	18 Home Appliances		