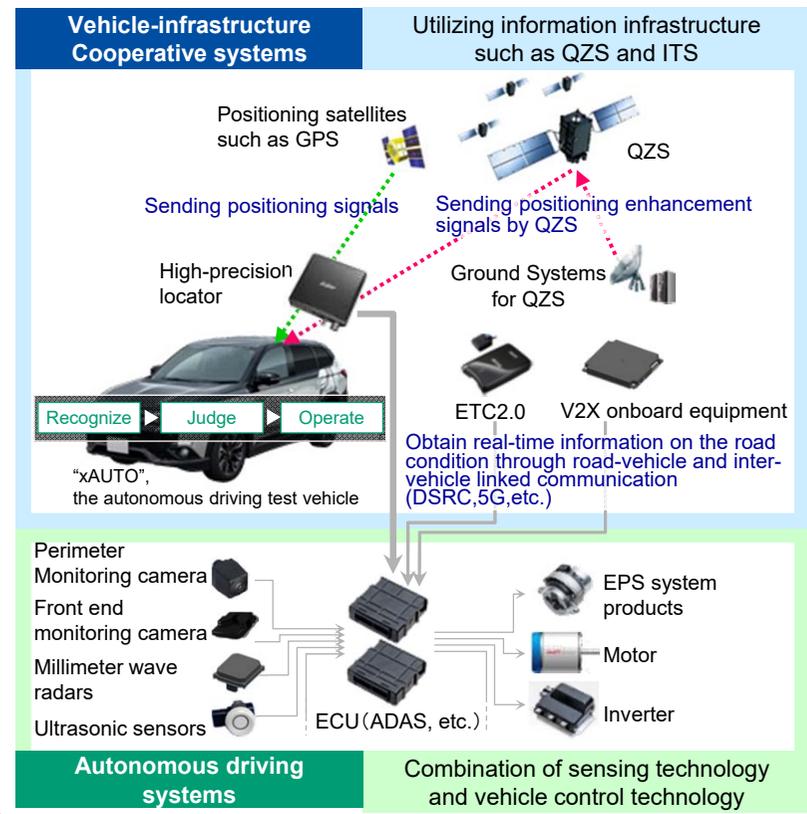


## 6. Technology Synergies and Business Synergies

— Safe, Secure and Comfortable Autonomous driving Society —

Contribute to realizing a safe and comfortable autonomous driving society from both “autonomous driving systems” and “vehicle-infrastructure cooperative systems”



\*ITS: Intelligent Transport Systems, QZS: Quasi-Zenith Satellites, ECU: Electric Control Unit, ADAS: Advanced Driving Assistant System, DSRC: Dedicated Short Range Communication, V2X: Vehicle to X, 5GAA: 5G Automotive Association, Sapcorda Services: joint venture established with Bosch, Geo++, and u-blox (Aug.2017)

### Progress (Examples)

Implementing various road tests in Japan and overseas to establish safe autonomous driving technology



Road test on the metropolitan highway (“Shutoko”) (2H 2017-)



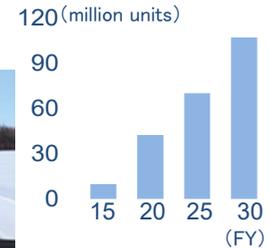
Test drive in cold climates (Jan.2018~)



Road test in Detroit, US (2H 2017-)



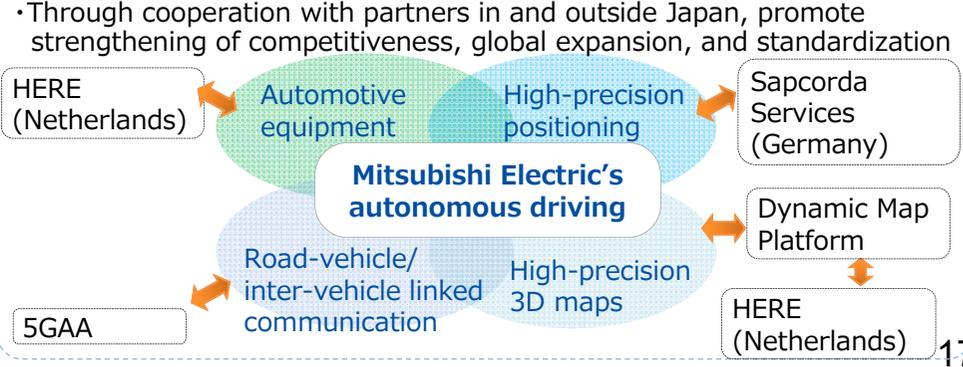
### Outlook on market size for autonomous driving systems



Source: Strategy Analysis Nov.2017

\*Includes autonomous driving levels of 1 to 5 (From driving assistance to fully autonomous driving)

### <Relationship of Mitsubishi Electric’s autonomous driving related technologies and major business development partners>

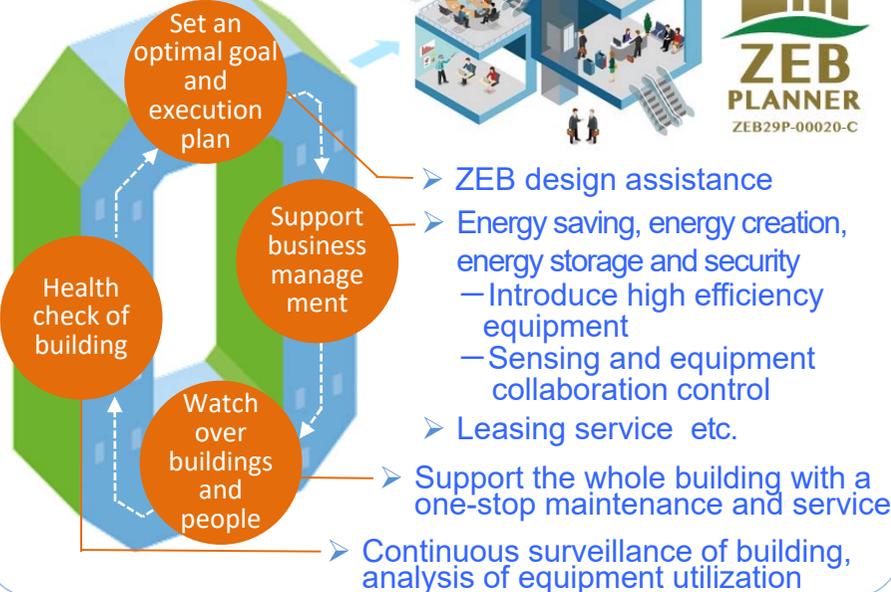


## 6. Technology Synergies and Business Synergies

### — Energy-saving ,Safety, Security and comfort for Buildings —

Deliver products/ systems/ services across various business domains, and contribute to energy-saving, safety security and comfort, intellectual productivity and raising of asset value of the building

### ZEB ONE-STOP SOLUTION



### Progress (Examples)

- Delivered a facility/system to contribute to ZEB as the first ZEB planner as an electronics manufacturer

ZEB deals Market size projection (Japan)



Shirasagi Denki Kogyo Head Office Building (Completed Jan.2018)

Achieved **74%** reduction against the standard primary energy consumption amount



BEMS Screen (Image)

<Facility and services delivered>  
ZEB facility consulting, air conditioning, ventilation, lighting, elevators, solar power generation, power conditioner for EV, image monitoring, access control/management, substations (AC/DC), BEMS, operation and maintenance services

- Promote technological development which contributes to improving comfort of living environments

(e.g.) **Automatic morning preparation**



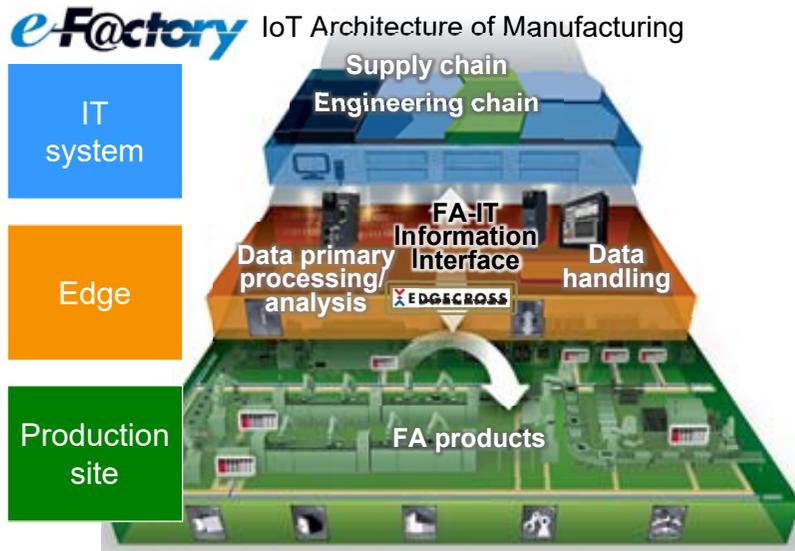
### Device-linking technology for smart Appliances

- Enable coordination between devices through IoT technology (without having to go through the cloud)
- Possible to equip home appliances in a compact manner. Deliver new value through linking of devices

\*Standard Primary Energy Consumption Amount: The total converted calorific value of the energy consumed by facilities and equipment such as air conditioners, whose consumption amount is determined by the 2016 Energy Saving Standard per region, use of building, and use of room. For the Shirasagi Denki Kogyo Head Office Building, while the initial reduction was expected at around 70.1%, as a result of re-evaluation before the final specification confirmation, further reduction was achieved. BEMS: Building Energy Management System

## 6. Technology Synergies and Business Synergies — Strengthening Competitiveness of Manufacturing through IoT —

Reducing total cost of development, production and maintenance through the utilization of FA and IT technologies



**<Partner companies>** \* Mar.2018



e-F@ctory: Approx. **610** participating companies  
 • Software Partners (approx. **150**)  
 • SI partners (approx. **310**)  
 • Equipment partners (approx. **150**)



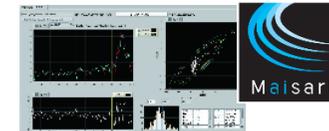
CC-Link : Approx. **3,300** participating companies  
 Approx. **1,800** connectable products

### Progress (Examples)

- Joined Edgexcross consortium (Nov.2017)
- Launched Edgexcross-compatible edge computing products (May.2018)



MELIPC



Real-time data analyzer



SCADA (MCWorks64)

- Strengthened global expansion of e-F@ctory Japan

- East Japan FA Solution Center to be opened (Jul.2018)
- Completed construction of an e-F@ctory concept integrated-automation factory (Power Distribution Systems Center, VI and VCB factory, Feb.2018)



VI and VCB factory



ITEI model line

### China

- Built ITEI Intelligent Manufacturing model line (Nov.2017)
- Strengthened local organization

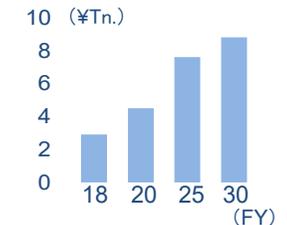
### South Korea/ Taiwan

- Started South Korea/ Taiwan e-F@ctory Alliance formed (Mar.2018)



e-F@ctory Alliance formed

### Market expectation of Intelligent Production



※Company estimate based on Fuji Keizai Co., Ltd data

\*Edgexcross: An open software platform in edge computing which realize FA and IT harmonization., SCADA: Supervisory Control And Data Acquisition, VI: Vacuum Interrupters, VCB: Vacuum Circuit Breakers, ITEI: Instrumentation Technology and Economy Institute. Research organization directly under the Chinese government which promotes Intelligent Manufacturing.

## 6. Technology Synergies and Business Synergies

— Further expanding Mitsubishi Electric AI technology “Maisart” —

Compact AI which is our original technology promote the wider applicability of AI in diverse business

**Mitsubishi Electric  
AI technology  
“Maisart”**



### Deep Learning

Compact algorithm  
Implement high level AI for all equipment

### Reinforcement Learning

Implement our AI in a short period of time  
by speedy learning

### Big data analysis

Efficiently analyze large volumes of data with  
limited amount of computation

Maisart: Mitsubishi Electric's AI creates  
the State-of-the-ART in technology

### Object-recognition camera technology for electronic mirrors

Recognize objects which are about 100m away from rear side of car through real-time processing



Truck  
Passenger Car

<Application fields/Use>

- Electronic mirrors, Autonomous driving
- Monitoring, Crime prevention

### Intelligent wireless system utilizing AI

Improve a amplifier gain and movement efficiency by optimal tuning and reduce power consumption of communication equipment

<Application fields/Use>

- 5G mobile base stations, terminal unit
- IoT-related equipment in homes, factories, etc.



### Compact hardware AI

Realize implementation of AI into small FPGA.  
Expand applicable areas for AI by reducing computational time and lowering cost

<Application fields/Use>

- Home appliances, Elevators, High precision maps, etc.



\*FPGA: Field Programmable Gate Array