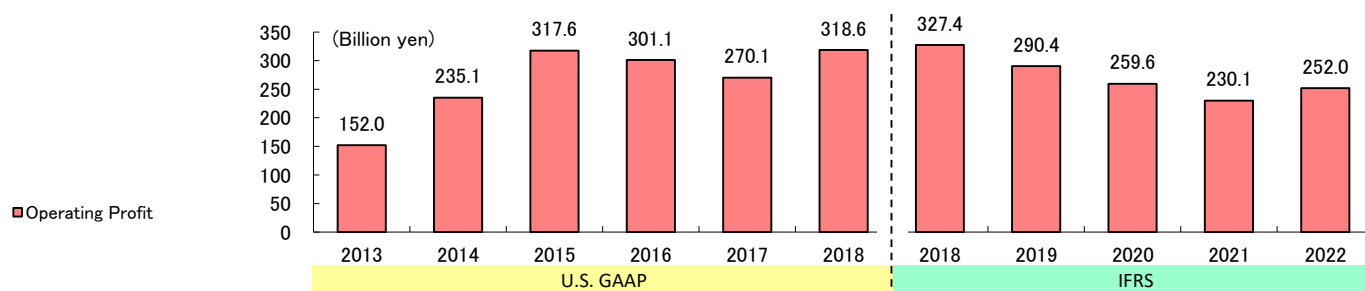


OPERATING PROFIT

Operating Profit (営業利益)



(Million yen)

Years ended March 31	U.S. GAAP						IFRS				
	2013	2014	2015	2016	2017	2018	2018	2019	2020	2021	2022
Operating Profit	152,095	235,172	317,604	301,172	270,104	318,637	327,444	290,477	259,661	230,195	252,051
Percent change from previous year (%)	(32.5)	54.6	35.1	(5.2)	(10.3)	18.0	21.2	(11.3)	(10.6)	(11.3)	9.5

Operating Profit (Loss) by Business Segment (事業セグメント別営業利益(損失))

(Million yen)

Years ended March 31	U.S. GAAP						IFRS				
	2013	2014	2015	2016	2017	2018	2018	2019	2020	2021	2022
Energy and Electric Systems	85,140	76,324	72,448	50,342	44,319	51,710	65,457	82,501	82,309	108,944	62,170
Industrial Automation Systems	60,592	98,079	145,982	159,160	140,073	190,826	187,350	142,563	68,962	40,582	96,839
Information and Communication Systems	1,591	5,529	18,934	14,999	12,700	11,987	11,340	12,247	26,457	16,437	14,727
Electronic Devices	(5,580)	10,050	30,163	16,870	8,382	14,554	14,164	1,442	8,701	6,292	16,814
Home Appliances	19,300	52,878	54,296	63,856	69,696	56,057	55,496	59,451	78,206	75,760	70,960
Others	18,790	19,801	23,742	23,620	23,214	23,900	24,034	24,172	26,050	13,628	21,993
Sub - Total	179,833	262,661	345,565	328,847	298,384	349,034	357,841	322,376	290,685	261,643	283,503
Elimination and corporate	(27,738)	(27,489)	(27,961)	(27,675)	(28,280)	(30,397)	(30,397)	(31,899)	(31,024)	(31,448)	(31,452)
Total Operating Profit	152,095	235,172	317,604	301,172	270,104	318,637	327,444	290,477	259,661	230,195	252,051

Operating Profit (Loss) / Revenue by Business Segment (事業セグメント別営業利益(損失)率)

(%)

Years ended March 31	U.S. GAAP						IFRS				
	2013	2014	2015	2016	2017	2018	2018	2019	2020	2021	2022
Energy and Electric Systems	8.0	6.5	5.9	4.0	3.6	4.2	5.2	6.4	6.3	8.6	5.0
Industrial Automation Systems	6.5	8.9	11.4	12.0	10.7	13.2	13.0	9.7	5.1	3.3	6.6
Information and Communication Systems	0.3	1.0	3.4	2.7	2.8	2.7	2.6	2.9	5.8	4.3	4.2
Electronic Devices	(3.4)	5.2	12.7	8.0	4.5	7.2	7.0	0.7	4.2	3.1	7.0
Home Appliances	2.3	5.6	5.7	6.5	6.9	5.3	5.3	5.5	7.2	7.3	6.2
Others	3.2	2.9	3.2	3.3	3.3	3.1	3.6	3.6	3.9	2.3	3.3
Sub - Total	4.4	5.7	6.9	6.5	6.1	6.8	7.1	6.3	5.7	5.5	5.5
Total Operating Profit / Revenue	4.3	5.8	7.3	6.9	6.4	7.2	7.4	6.4	5.8	5.5	5.6