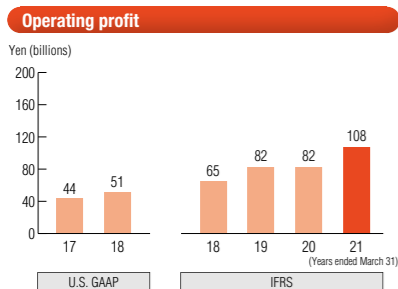
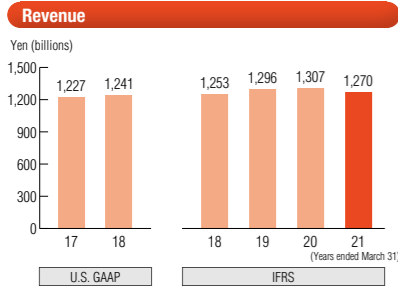


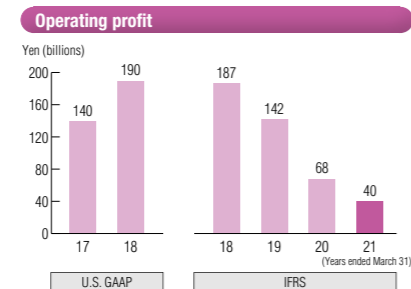
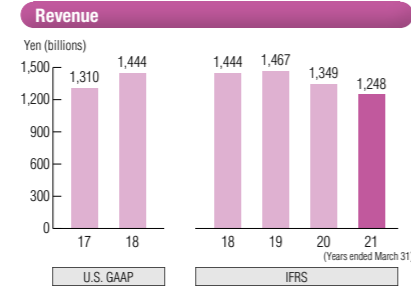
### Energy and Electric Systems



**MAIN PRODUCTS AND BUSINESS LINES**

Turbine generators, hydraulic turbine generators, nuclear power plant equipment, motors, transformers, power electronics equipment, circuit breakers, gas insulated switchgears, switch control devices, surveillance-system control and security systems, transmission and distribution ICT systems, large display devices, electrical equipment for locomotives and rolling stock, wireless and wired communications systems, network camera systems, elevators, escalators, building security systems, building management systems, and others

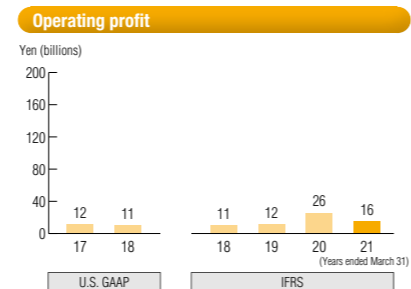
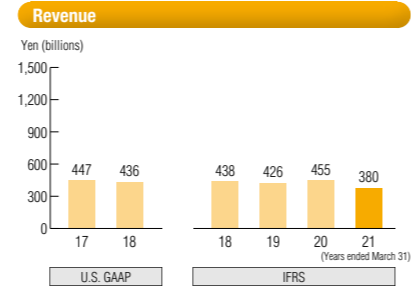
### Industrial Automation Systems



**MAIN PRODUCTS AND BUSINESS LINES**

Programmable logic controllers, inverters, servomotors, human-machine interface, motors, hoists, magnetic switches, no-fuse circuit breakers, short circuit breakers, transformers for electricity distribution, time and power meters, uninterruptible power supply, industrial fans, computerized numerical controllers, electrical discharge machines, laser processing machines, industrial robots, clutches, automotive electrical equipment, electric powertrain system, car electronics and car mechatronics, car multimedia, and others

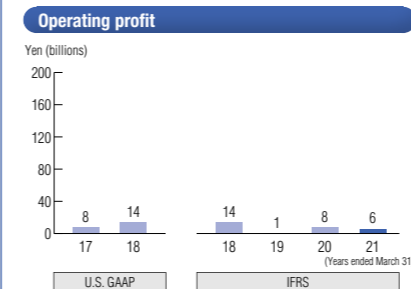
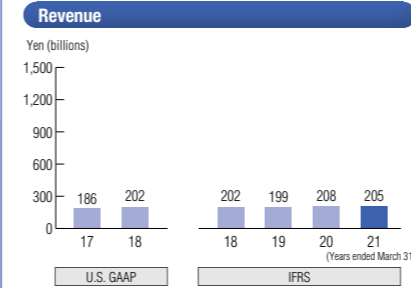
### Information and Communication Systems



**MAIN PRODUCTS AND BUSINESS LINES**

Satellite communications equipment, satellites, radar equipment, antennas, missile systems, fire control systems, broadcasting equipment, network security systems, information systems equipment, systems integration, and others

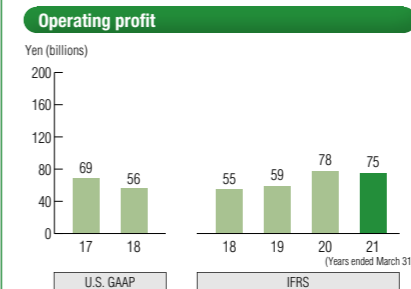
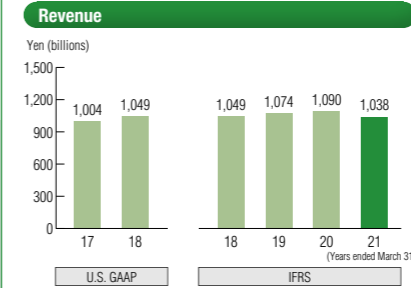
### Electronic Devices



**MAIN PRODUCTS AND BUSINESS LINES**

Power modules, high-frequency devices, optical devices, LCD devices, and others

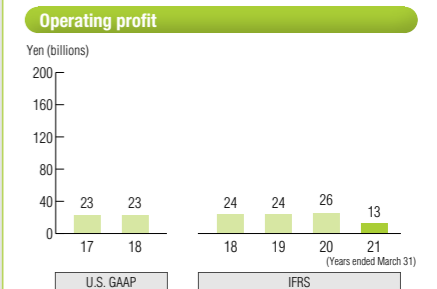
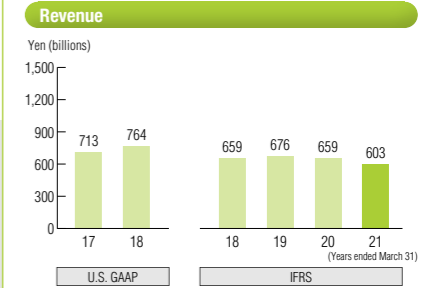
### Home Appliances



**MAIN PRODUCTS AND BUSINESS LINES**

Room air conditioners, package air conditioners, chillers, showcases, compressors, refrigeration units, air-to-water heat pump boilers, ventilators, hot water supply systems, IH cooking heaters, LED bulbs, indoor lighting, LCD televisions, refrigerators, electric fans, dehumidifiers, air purifiers, vacuum cleaners, jar rice cookers, microwave ovens, and others

### Others

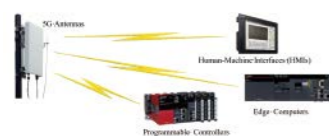


**MAIN PRODUCTS AND BUSINESS LINES**

Procurement, logistics, real estate, advertising, finance, and other services

## Fiscal 2021 Topics

Mitsubishi Electric's Nagoya Works in Nagoya, Aichi Prefecture has begun a demonstration test of a local 5G system licensed by Japan's Ministry of Internal Affairs and Communications (MIC), aiming for the creation of new businesses and services.



Mitsubishi Electric acquired buildings and land from Sharp Fukuyama Semiconductor Co., Ltd., a wholly owned subsidiary of Sharp Corporation located in Fukuyama in Hiroshima Prefecture, Japan. The acquired properties will serve as a new site where Mitsubishi Electric's Power Device Works will process wafers for the manufacture of power semiconductors.



Mitsubishi Electric began its elevator and escalator business in 1935, and achieved its 500,000 units in Japan in September 2020. Shipments in China, which began in 1987, reached one million units in November 2020.



Mitsubishi Electric became the first in the world\* to develop a highly efficient synchronous reluctance motor with the world's largest level of output for railway vehicles, and inverter control technology that achieves variable control for this motor.

\* As of November 26, 2020, according to a survey by Mitsubishi Electric



In the Product and Business Model Category of the 2020 Energy Conservation Grand Prize awards hosted by the Energy Conservation Center, Japan, the Eco Cute P Series for household use received Director General Prize of Agency of Natural Resources and Energy The Lossnay® energy recovery ventilator for commercial use and the Zubakan clothes drier and dehumidifier received Chairman Prize of ECCJ (The Energy Conservation Center, Japan).



Mitsubishi Electric has developed an autonomous delivery robot for multi-purpose featuring robots with autonomous movement that can cater to many use cases using a detachable cart.



## 2020

Mitsubishi Electric has developed IoT Suite under ClariSense Brand. It centralizes development and expansion of IoT-related knowledge and technical assets for fast creation of customer value.



Mitsubishi Electric has delivered a large four-sided center hung Diamond Vision™ LED screen in the arena at Yokohama Budokan (located in Yokohama, Kanagawa Prefecture, Japan).



Mitsubishi Electric became the first Japanese company to be officially qualified as a supplier of communications-based train control (CBTC) systems for the Metropolitan Transportation Authority's (MTA) New York City Transit (NYCT) after successfully testing and verifying the interoperability of the company's solution with NYCT's existing CBTC systems.



## 2021

CDP, an international non-governmental organization, has given Mitsubishi Electric its highest A List rankings for climate-change (for the fourth time; last selected two years ago) and water activities (for the fifth year running). Mitsubishi Electric was also selected for the Supplier Engagement Leaderboard, the highest ranking in the CDP Supplier Engagement program operated by CDP.



On the occasion of its 100th anniversary this February 1, Mitsubishi Electric has revised its corporate philosophy statement to update the Group's reason for existence as well as the core values and attitude that all employees are asked to embrace and cherish serving customers and society as a whole.



Our subsidiary, Mitsubishi Elevator (Thailand) Co., Ltd. has secured an order from One Bangkok, Thailand's largest complex facility. The order consists of 250 elevators, including 12 double-deck elevators, the first of their kind in Thailand, one 540 m/s elevator, the fastest in Thailand, and 28 escalators, for a total of 278 units.

