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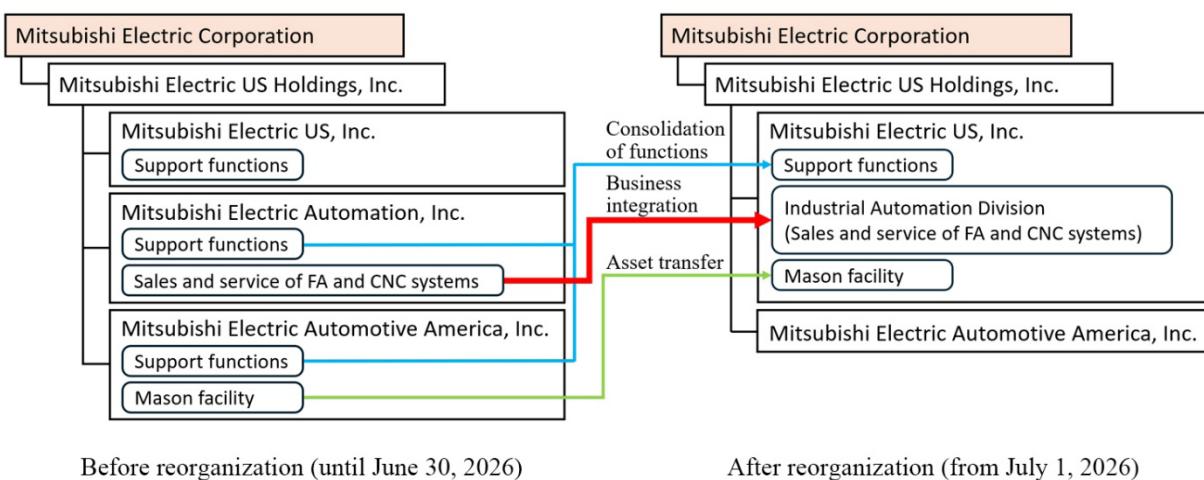
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Mitsubishi Electric to Restructure North American Operations

Will strengthen servicing of FA systems, consolidate support functions and enhance asset utilization


TOKYO, February 6, 2026 – [Mitsubishi Electric Corporation](#) (TOKYO: 6503) announced today that, effective July 1, it will restructure its North American operations among three group companies: Mitsubishi Electric US, Inc., which oversees all operations in North America in addition to handling sales of elevators and escalators, cooling and heating solutions, semiconductor devices; Mitsubishi Electric Automation, Inc., which handles sales and servicing of factory automation (FA) equipment and computer numerical control (CNC) systems in North America; and Mitsubishi Electric Automotive America, Inc., which manufactures and sells automotive equipment in North America.

By integrating Mitsubishi Electric Automation's sales and servicing of FA equipment and CNC systems, Mitsubishi Electric US expects to strengthen data utilization and cross-business solutions, ultimately to enhance its service capabilities and expand North American FA systems business.

Furthermore, Mitsubishi Electric US will integrate the support functions of both Mitsubishi Electric Automotive America and Mitsubishi Electric Automation to standardize processes and systems, enabling the

company's support functions to become Centers of Excellence (CoEs) that centralize expertise, resources and best practices to drive efficiency and innovation.

Mitsubishi Electric US will also become responsible for the Mason facility of Mitsubishi Electric Automotive America. Converting the Mason facility into a Mitsubishi Electric US asset will enable the facility to also function as a manufacturing and service base for FA equipment and CNC systems, not just automotive equipment. In addition, shared cross-business warehousing and supply chain management will improve operational efficiency. However, Mitsubishi Electric Automotive America will continue to operate its existing automotive equipment business in North America.

The restructuring will align with parent company Mitsubishi Electric's ongoing enhancement of corporate value on a global scale. Mitsubishi Electric is committed to evolving into an "Innovative Company" that takes calculated risks to generate innovative ideas for new value creation and new business development, as well as to address evolving market demands and contribute to global society and the environment.

About Mitsubishi Electric US, Inc. (after reorganization)

President & CEO	Michael Corbo
Head Office	5900-A Katella Avenue, Cypress, California 90630-5019, U.S.A.
Ownership	Mitsubishi Electric US Holdings, Inc.: 100%
Paid-in Capital	about U.S.\$ 32 million
Established	July 2000
Business	Sales of elevators and escalators, cooling and heating solutions, semiconductor devices, video-information equipment and FA equipment, and materials procurement

About Mitsubishi Electric Automotive America, Inc.

President & CEO	Masahiro Kaji
Head Office	4773 Bethany Road Mason, Ohio 45040, U.S.A.
Ownership	Mitsubishi Electric US Holdings, Inc.: 100%
Paid-in Capital	about U.S.\$ 28 million
Established	July 1997
Business	Manufacturing and sales of automotive equipment

About Mitsubishi Electric US Holdings, Inc.

President & CEO	Michael Corbo
Head Office	5900-A Katella Avenue, Cypress, California 90630-5019, U.S.A.
Ownership	Mitsubishi Electric Corporation: 100%
Paid-in Capital	about U.S.\$ 392 million
Established	April 2002
Business	Holding company

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About Mitsubishi Electric Corporation

With more than 100 years of experience in providing reliable, high-quality products, Mitsubishi Electric Corporation (TOKYO: 6503) is a recognized world leader in the manufacture, marketing and sales of electrical and electronic equipment used in information processing and communications, space development and satellite communications, consumer electronics, industrial technology, energy, transportation and building equipment. Mitsubishi Electric enriches society with technology in the spirit of its “Changes for the Better.” The company recorded a revenue of 5,521.7 billion yen (U.S.\$ 36.8 billion*) in the fiscal year ended March 31, 2025. For more information, please visit www.MitsubishiElectric.com

*U.S. dollar amounts are translated from yen at the rate of ¥150=U.S.\$1, the approximate rate on the Tokyo Foreign Exchange Market on March 31, 2025