

MITSUBISHI ELECTRIC CORPORATION

PUBLIC RELATIONS DIVISION

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Mitsubishi Electric Announces New Management Structure Effective April 1 and Changes in Representative Executive Officers, Executive Officers and Executive Officers(Associate)

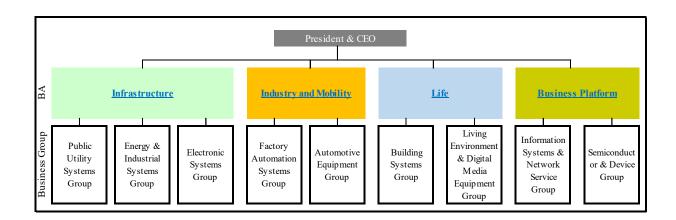
TOKYO, February 17, 2022 – <u>Mitsubishi Electric Corporation</u> (TOKYO: 6503) announces that a new management structure will be adopted and the executive officer structure and division of duties will be changed effective April 1 2022, pursuant to a resolution passed during a regular meeting of the Board of Directors held on February 17, 2022. The Company also announces Executive Officers (Associate) to be newly appointed on the same date.

<u>1. Management Structure</u>

In order to accelerate the Company's corporate strategy to provide Integrated Solutions to address social challenges in the four fields of Life, Industry, Infrastructure and Mobility, uniting all the capabilities inside and outside of the Group, as well as to develop and drive business strategies with company-wide and medium- to long-term perspectives by maintaining a bird's-eye view on a wide range of business domains, from FY2022, the Company will assign new Business Area (BA) Owner responsibilities to Executive Officers, who will oversee multiple interconnected business groups with a social challenge as the focal point.

BA Owners will, from a company-wide perspective, facilitate the acceleration of M&As and business restructuring in business groups within their purview. Moreover, they will drive the creation of new businesses, enhancement of technological and business fields, and strategic shifting of resources with a bird's-eye view of their respective BA. Furthermore, the Company will drive dynamic and speedy management reforms that break free from the conventional business group structure, such as BA Owners jointly creating synergies across the boundaries of BAs with a company-wide perspective.

In corporate divisions, the Company will expand the chief officer structure to clarify their roles by primary function. Swiftly grasping various changes in the environment surrounding the business, such as digital transformation (DX), carbon neutrality and geopolitical risks, they will seek to develop company-wide strategies, such as sustainability strategies, to be implemented across the boundaries of BAs to create both social and economic values, and to enhance their functions to support each BA.



The relationship between business areas and business groups in FY2022 will be as follows:

[Infrastructure BA]

Infrastructure BA will help building more resilient and safe social infrastructure systems by proposing a wide range of solutions that leverage digital engineering technologies the Company has accumulated.

[Industry and Mobility BA]

Industry and Mobility BA will help creating a smart industrial society and mobility society amid a rapidly changing business environment with the advent of industry 4.0 and CASE, by reciprocally leveraging and developing the technologies accumulated by the two business groups under its umbrella, such as drive control technology and sensor technology.

[Life BA]

Life BA will help creating an enriched sustainable living by offering comfortable and convenient spaces for a wide range of communities from personal to public, unconstrained by individual business domains such as elevators and HVAC systems.

[Business Platform BA]

Business Platform BA will offer highly efficient and reliable semiconductor devices as well as secure and highly scalable information systems throughout society to help solve diversifying social challenges while supporting the development of the three abovementioned BAs.

Name	Assignments and positions	Assignments and positions	
	(as of April 1, 2022) Representative Executive Officer,	(as of February 17, 2022) Representative Executive Officer,	
Kei Uruma	President & CEO	President & CEO	
Tadashi Matsumoto	 Representative Executive Officer, Senior Vice President, Life Business Area(*) Owner (Group President, Building Systems, Representative Director and President, Mitsubishi Electric Building Solutions Corporation), In charge of Export Control 	Representative Executive Officer, Senior Vice President, Group President, Building Systems, In charge of Export Control	
Yoshihisa Hara	Executive Officer, Group President, Electronic Systems	Executive Officer, Group President, Electronic Systems	
Atsuhiro Yabu	Executive Officer, Group President, Automotive Equipment	Executive Officer, Group President, Automotive Equipment	
Satoshi Kusakabe	Executive Officer, CRO (In charge of Legal Affairs & Compliance, Risk Management, Economic Security and Export Control)	Executive Officer, CRO (In charge of Risk Management, Economic Security and Export Control), In charge of Government & External Relations and Intellectual Property	
Yoji Saito	Executive Officer, CMPO (In charge of Purchasing), CCO (Vice President, Corporate Communication, In charge of Government & External Relations)	Executive Officer, Vice President, Corporate Global Strategic Planning & Marketing	
Noriyuki Takazawa	Executive Officer, Infrastructure Business Area(*) Owner (Group President, Energy & Industrial Systems)	Executive Officer, Group President, Energy & Industrial Systems	
So Suzuki	Executive Officer, Group President, Living Environment & Digital Media Equipment	Executive Officer, Group President, Living Environment & Digital Media Equipment	
Eiichiro Mitani	Executive Officer, Business Platform Business Area(*) Owner (Group President, Information Systems & Network Service), CIO (In charge of Information Security and IT, Vice President, Corporate Process & Operation Reengineering)	Executive Officer, CIO (In charge of IT), Chief Operation DX Officer (Vice President, Corporate Process & Operation Reengineering)	
Shozui Takeno	Executive Officer, Vice President, Corporate Total Productivity Management & Environmental Programs	Executive Officer, CISO (In charge of Information Security), Vice President, Corporate Total Productivity Management & Environmental Programs, CQO (Vice President, Corporate Quality Assurance Reengineering)	

2. Changes of Executive Officers (effective April 1, 2022)

Kunihiko Kaga	Executive Officer, In charge of Auditing, CSO (In charge of Corporate Strategic Planning and Operations of Associated Companies), CTO (In charge of Technology Strategies(*))	Executive Officer, CSO (In charge of Corporate Strategic Planning and Operations of Associated Companies)
Katsuya Furuta	Executive Officer, CMO (In charge of Global Marketing(*), Vice President, Corporate Marketing)	Executive Officer, Vice President, Corporate Marketing
Kuniaki Masuda	Executive Officer, CFO (In charge of Accounting and Finance), CHRO (In charge of General Affairs and Human Resources)	Executive Officer, In charge of General Affairs and Human Resources
Tomonori Sato	Executive Officer, In charge of Intellectual Property, Vice President, Corporate Research and Development	Executive Officer, CTO (Vice President, Corporate Research and Development)
Yoshikazu Nakai	Executive Officer, CPO (In charge of Manufacturing(*)), CQO (Vice President, Corporate Quality Assurance Reengineering)	-
Satoshi Takeda	Executive Officer, Industry and Mobility Business Area(*) Owner (Group President, Factory Automation Systems)	Senior General Manager, Planning & Administration Dept. of Factory Automation Systems Group
Hiroshi Sakakibara	Executive Officer, CDO (Vice President, Corporate Business Innovation)	-

*Details of areas of responsibility

Technology Strategies:	Intellectual Property, Corporate Research and Development	
Global Marketing:	Overseas and Domestic Marketing	
Manufacturing: Corporate Quality Assurance Reengineering, Total Productivity M		
	Environmental Programs	
Infrastructure Business Area:	Public Utility Systems, Energy & Industrial Systems, Electronic Systems	
Industry and Mobility Business Area:	Factory Automation Systems, Automotive Equipment	
Life Business Area:	Building Systems, Living Environment & Digital Media Equipment	
Business Platform Business Area:	Information Systems & Network Service, Semiconductor & Device	

*Details of Chief Officer

CEO:	Chief Executive Officer
CRO:	Chief Risk Management Officer
CMPO:	Chief Material Procurement Officer
CCO:	Chief Communication Officer
CIO:	Chief Information Officer
CISO:	Chief Information Security Officer
CQO:	Chief Quality Officer
CSO:	Chief Strategy Officer
CTO:	Chief Technology Officer
CMO:	Chief Marketing Officer
CFO:	Chief Financial Officer
CHRO:	Chief Human Resources Officer
CPO:	Chief Productivity Officer
CDO:	Chief Digital Officer

Representative Executive Officer, Senior Vice President	Jun Nagasawa
Senior Vice President	Satoshi Matsushita
Senior Vice President	Yoshikazu Miyata
Senior Vice President	Koichi Orito
Executive Officer	Tadashi Kawagoishi
Executive Officer	Juichi Shikata
Executive Officer	Hideki Fukushima
Executive Officer	Yuzuru Saito

3. Retiring Executive Officers (effective March 31, 2022)

4. Career Summary of Newly Appointed Executive Officers (as of February 17, 2022)

Yoshikazu Nakai	March 1984	Graduated from Dept. of Electronic Engineering, the
(Date of Birth: September 5,		University of Electro-Communications
1961) 60 years old	April 1984	Joined Nissan Motor Co., Ltd.
	April 2014 April 2016	Vice President, Total Customer Satisfaction Function, Planning and Administration Department Corporate Vice President,
		Total Customer Satisfaction Function, Production/Field Quality, Quality Audit
	December 2018	Executive Vice President, Nori Corporation
	November 2020	General Manager, Global Quality Control Department of Automotive Motor & Electronic Control Business Group, NIDEC CORPORATION
Satoshi Takeda (Date of Birth: March 10,	March 1989	Graduated from Faculty of Economics, Keio University
1967) 54 years old	April 1989	Joined the Company
	January 2018	Deputy Senior General Manager, Nagoya Works
	April 2020	Senior General Manager, Overseas Marketing Div. of Factory Automation Systems Group
	April 2021	Senior General Manager, Planning & Administration Dept. of Factory Automation Systems Group
Hiroshi Sakakibara (Date of Birth: January 1,	June 1994	Graduated from Faculty of Law, the University of Tokyo
1971) 51 years old	July 1994	Joined the Boston Consulting Group
	November 1996	Joined Apple Japan, Inc.
	August 2004	Joined Microsoft Corporation (United States)
	September 2012	Transferred to Microsoft Japan Co., Ltd.
	August 2015	Joined Benesse Holdings, Inc.
	January 2018	Chief Digital Officer (CDO)
	December 2018 February 2022	Managing Officer, Connected Solutions Company, Chief Digital Officer (CDO), Chief Information Officer (CIO), Panasonic Corporation Joined the Company
	reoruary 2022	Joined the Company

5. Executive Officers(Associate) (effective April 1, 2022)

Based on the company-wide management policy, the Company will newly appoint Executive Officers (Associate) who will make decisions on overall management and execute business in relation to groups / business groups / corporate divisions within their purview. The appointments are as follows:

Name	Assignments and positions	Positions	
Inallie	(as of April 1, 2022)	(as of February 17, 2022)	
Noriyuki Shimizu	Executive Officer, Group President, Global Strategic Planning & Marketing	Group Senior Vice President, Factory Automation Systems, Senior General Manager, Industrial Automation Marketing Div. of Factory Automation Systems Group	
Yasumichi Tazunoki	Executive Officer, Senior General Manager, Corporate Strategic Planning Div.	Deputy Senior General Manager, Corporate Strategic Planning Div.	
Shigeki Kawaji	Executive Officer, Senior General Manager, Corporate Purchasing Div.	Senior General Manager, Overseas Marketing Div. of Public Utility Systems Group	
Kenichiro Fujimoto	Executive Officer, Overseeing Accounting and Finance, Senior General Manager, Corporate Accounting Div.	Senior General Manager, Planning & Administration Dept. of Living Environment & Digital Media Equipment Group	
Masayoshi Takemi	Executive Officer, Group President, Semiconductor & Device	Senior General Manager, High Frequency & Optical Device Works	
Hideto Negoro	Executive Officer, Group President, Public Utility Systems	Senior General Manager, Public-Use Systems Marketing Div. of Public Utility Systems Group	
Yasunari Abe	Executive Officer, Senior General Manager, Corporate Human Resources Div.	Senior General Manager, Public Relations Div. of Corporate Communication Group	

6. Career Summary of Executive Officers(Associate) (as of February 17, 2022)

Noriyuki Shimizu	March 1986	Graduated from Faculty of Economics, Seikei University
(Date of Birth: July 8, 1962) 59 years old	April 1986	Joined the Company
	April 2015	Senior General Manager, Overseas Marketing Div. of Factory Automation Systems Group
	April 2020	Senior General Manager, Industrial Automation Marketing Div. of Factory Automation Systems Group
	April 2021	Group Senior Vice President, Factory Automation Systems,
		Senior General Manager, Industrial Automation Marketing
		Div. of Factory Automation Systems Group
Yasumichi Tazunoki	March 1987	Graduated from Faculty of Letters, the University of Tokyo
(Date of Birth: September 9,		
1963) 58 years old	April 1987	Joined the Company
, ,	April 2015	Senior General Manager, Planning & Administration Dept. of Living Environment & Digital Media Equipment Group
	April 2020	Senior General Manager, Air-Conditioning & Refrigeration
		Systems Div. of Living Environment & Digital Media Equipment Group
	April 2021	Deputy Senior General Manager, Corporate Strategic
	1 pm 2021	Planning Div.

Shigeki Kawaji	March 1985	Graduated from School of Education, Waseda University	
(Date of Birth: September 19, 1962) 59 years old	April 1985	Joined the Company	
	-		
	April 2019	Senior General Manager, Overseas Marketing Div. of Public Utility Systems Group	
Kenichiro Fujimoto	March 1988	Graduated from Faculty of Law, Kyoto University	
(Date of Birth: September 4,	April 1988	Joined the Company	
1964) 57 years old	April 2016	Deputy Senior General Manager, Associated Companies Div.	
	April 2018	Senior General Manager, Planning & Administration Div. of Public Utility Systems Group	
	April 2020	Senior General Manager, Planning & Administration Dept. of Living Environment & Digital Media Equipment Group	
Masayoshi Takemi (Date of Birth: October 4, 1965) 56 years old	March 1991	Completed Master's course in Electrical Engineering, Graduate School of Engineering, Kyoto University	
	April 1991	Joined the Company	
	April 2016	Deputy Senior General Manager, Planning & Administration Div. of Semiconductor & Device Group	
	April 2018	Deputy Senior General Manager, High Frequency & Optical Device Works	
	April 2019	Senior General Manager, High Frequency & Optical Device Works	
Hideto Negoro	March 1991	Completed Master's course in Information Engineering,	
(Date of Birth: September 30, 1966) 55 years old	April 1991	Graduate School of Engineering, Shinshu University Joined the Company	
	April 2018	Senior General Manager, Itami Works	
	April 2021	Senior General Manager, Public-Use Systems Marketing Div. of Public Utility Systems Group	
Yasunari Abe	March 1989	Graduated from Faculty of Education, Tohoku University	
(Date of Birth: November 12, 1966) 55 years old	April 1989	Joined the Company	
	April 2018	Deputy Senior General Manager, Corporate Human Resources Div.	
	April 2020	Senior General Manager, Public Relations Div. of Corporate Communication Group	

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About Mitsubishi Electric Corporation

With 100 years of experience in providing reliable, high-quality products, Mitsubishi Electric Corporation (TOKYO: 6503) is a recognized world leader in the manufacture, marketing and sales of electrical and electronic equipment used in information processing and communications, space development and satellite communications, consumer electronics, industrial technology, energy, transportation and building equipment. Mitsubishi Electric enriches society with technology in the spirit of its "Changes for the Better." The company recorded a revenue of 4,191.4 billion yen (U.S.\$ 37.8 billion*) in the fiscal year ended March 31, 2021. For more information, please visit <u>www.MitsubishiElectric.com</u>

*U.S. dollar amounts are translated from yen at the rate of ¥111=U.S.\$1, the approximate rate on the Tokyo Foreign Exchange Market on March 31, 2021